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Background and objectives

The Victorian Community Satisfaction Survey (CSS) creates a vital interface between the council and their community.

Held annually, the CSS asks the opinions of local people about the place they live, work and play and provides confidence for councils in their efforts and abilities.

Now in its twenty-second year, this survey provides insight into the community's views on:

- councils' overall performance, with benchmarking against State-wide and council group results
- · value for money in services and infrastructure
- community consultation and engagement
- decisions made in the interest of the community
- customer service, local infrastructure, facilities, services and
- · overall council direction.

When coupled with previous data, the survey provides a reliable historical source of the community's views since 1998. A selection of results from the last ten years shows that councils in Victoria continue to provide services that meet the public's expectations.

Serving Victoria for 22 years

Each year the CSS data is used to develop this Statewide report which contains all of the aggregated results, analysis and data. Moreover, with 22 years of results, the CSS offers councils a long-term measure of how they are performing – essential for councils that work over the long term to provide valuable services and infrastructure to their communities.

Participation in the State-wide Local Government Community Satisfaction Survey is optional. Participating councils have various choices as to the content of the questionnaire and the sample size to be surveyed, depending on their individual strategic, financial and other considerations.



Baw Baw Shire Council – at a glance



Overall council performance

Results shown are index scores out of 100.



Baw Baw 54



State-wide 61



Large Rural 58

Council performance compared to State-wide and group averages

The three areas where Council **Areas where Council** performance is significantly performance is significantly lower by the widest margin higher Sealed local roads None Community decisions Lobbying Sealed local roads Waste management group average

Summary of core measures



Index scores





Consultation & engagement



Community decisions



Sealed local roads



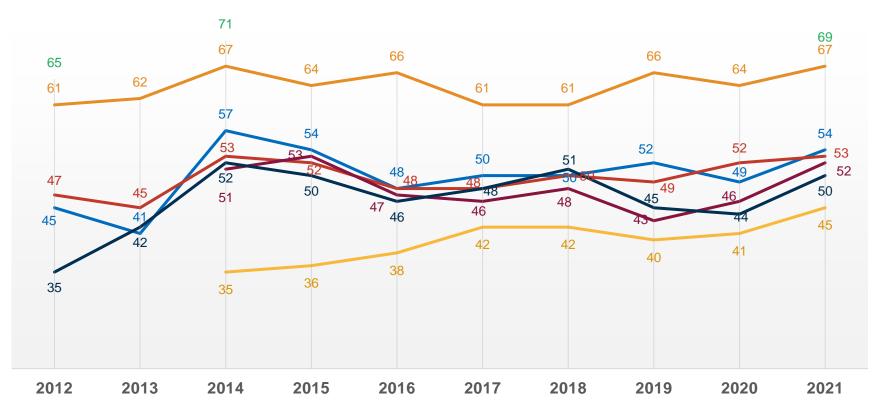
Waste management



Customer service



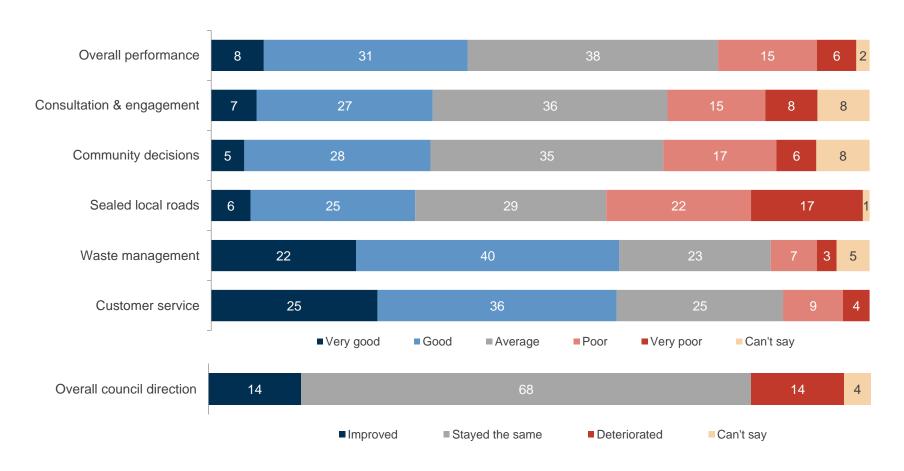
Overall council direction



Summary of core measures



Core measures summary results (%)



Summary of Baw Baw Shire Council performance



Services		Baw Baw 2021	Baw Baw 2020	Large Rural 2021	State-wide 2021	Highest score	Lowest score
C X	Overall performance	54	49	58	61	Aged 18-34 years	Aged 50-64 years
5	Value for money	45	-	50	54	Aged 65+ years, Aged - 34 years, Women	Aged 50-64 years
4	Overall council direction	50	44	51	53	West Ward residents	Central Ward residents
	Customer service	67	64	68	70	Women	Aged 18-34 years, Men
	Waste management	69	-	66	69	Women, Aged 65+ years	Men, Aged 35-49 years
	Consultation & engagement	53	52	54	56	Aged 18-34 years	Aged 50-64 years
**	Community decisions	52	46	54	56	Aged 18-34 years	Aged 50-64 years
<u> </u>	Lobbying	52	49	54	55	Aged 18-34 years	Aged 50-64 years
A	Sealed local roads	45	41	50	57	Aged 65+ years	Aged 50-64 years

Focus areas for the next 12 months



Overview

Baw Baw Shire Council's overall performance experienced a significant five-point increase in 2021. Positively, performance ratings of all metrics have increased in the past year, approaching the peak levels seen across 2014 and 2015. Notably, ratings in community decisions and the direction of Council's overall performance both experienced a six-point increase. Improvements in customer service are also evident in 2021, following a slight decline in the result previously.

Focus areas

Sealed local roads remains an area that warrants further attention in the next 12 months. Council consistently rates lowest in this area relative to its performance in other areas, noting that performance is trending up over time. Given residents aged 50 to 64 years return the lowest rating on most core metrics, including overall performance, this is a cohort that may also warrant extra attention in the coming 12 months in order to improve perceptions of Council's overall performance.

Comparison to state and area grouping

Council performs significantly higher than the Large Rural group average on waste management. Council rates significantly lower than the State-wide and Large Rural group averages for its performance on sealed local roads. On the other core service areas, Council performs significantly lower than the State-wide average and in line with the Large Rural group average.

Maintain gains achieved to date

In the year ahead, Council should look to uphold and build upon its improved performance. In particular, Council should continue to focus on upholding its improved performance in decisions made in the interest of the community, to bring it even closer to the State-wide and Large Rural group averages.

DETAILED FINDINGS





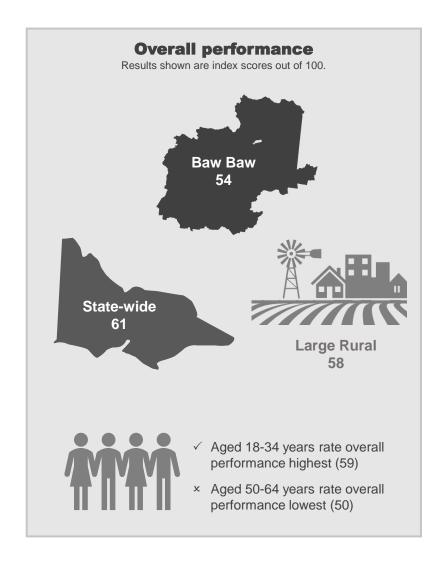
The overall performance index score of 54 for Baw Baw Shire Council represents a significant five-point improvement on the 2020 result. Overall performance is at its highest level since 2014.

Baw Baw Shire Council's overall performance is rated statistically significantly lower (at the 95% confidence interval) than the average rating for councils in the Large Rural group and for councils State-wide (index scores of 58 and 61 respectively).

Positively, all demographic and geographic cohorts improved in their perceptions of Council's overall performance in the past year.

- Ratings among West Ward residents (index score of 57) and men (52) are significantly higher than last year – both experienced ratings' increases of nine and six index points respectively.
- Ratings among residents aged 18 to 34 years (index score of 59) are significantly higher than the Councilwide average.

Council's performance in providing value for money in infrastructure and services provided (index score of 45) is rated significantly lower than the Large Rural group and State-wide averages (index scores of 54 and 50 respectively).



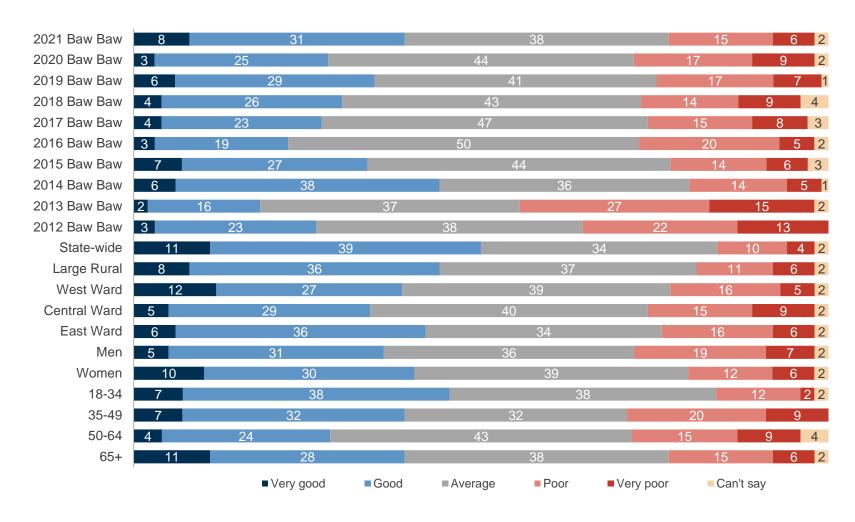


2021 overall performance (index scores)





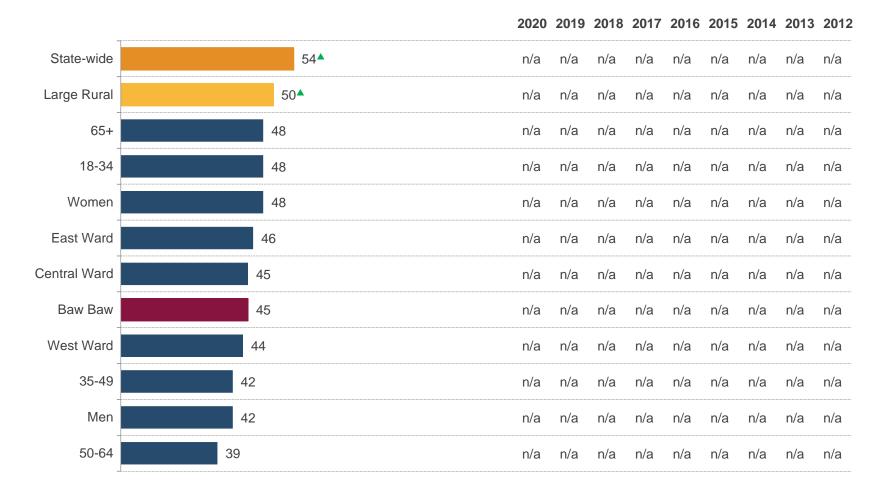
2021 overall performance (%)



Value for money in services and infrastructure



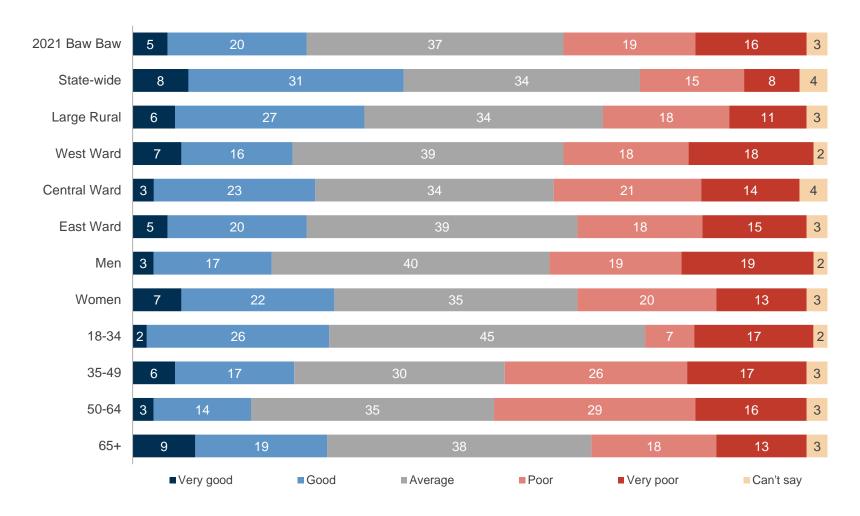
2021 value for money (index scores)



Value for money in services and infrastructure



2021 value for money (%)



Higher performing service areas

W

Waste management (index score of 69) is the area where Council performed best in 2021, comparable to the previous rating when it was last measured in 2014 (index score of 71).

 Council performs significantly higher than the Large Rural group average and in line with the State-wide average in this service area.

Community consultation and engagement is Council's next highest rated service area (index score of 53 – now equal to the peak rating achieved in 2014).

Residents aged 18 to 34 years (index score of 58)
rate Council significantly higher than average in this
service area.

Council's most improved measure in 2021 is decisions made in the interest of the community (index score of 52 – significantly higher than 46 in 2020). This increase is also significant among most demographic and geographic cohorts.

- Here again, 18 to 34 year-olds (index score of 59)
 rate Council significantly higher than average but
 also significantly higher than last year (up 10 index
 points).
- Conversely, those aged 50 to 64 years (index score of 44) rate Council significantly lower than average in this service area.



Lower performing service areas





Council rates lowest – relative to its performance in other areas – in the area of sealed local roads (index score of 45).

Despite having achieved an all-time high rating in sealed local roads, Council continues to rate significantly lower than the State-wide and Large Rural group averages for its performance in this service area (index scores of 57 and 50 respectively).

- Reassuringly, Central Ward residents improved significantly in their ratings on sealed local roads, increasing by nine index points and returning to the peak index rating of 47.
- Meanwhile, ratings among East Ward residents are unchanged (42).

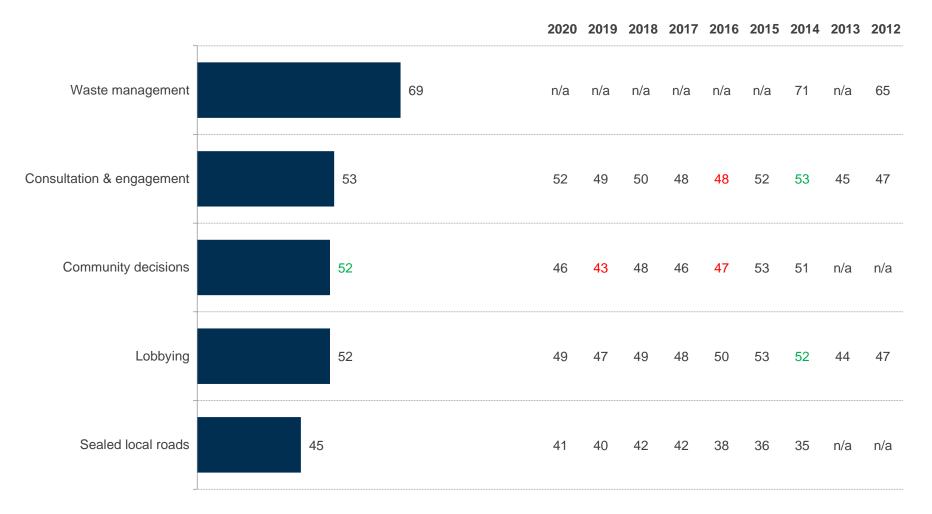
Lobbying is another area in which Council performs relatively lower, although performance ratings in this service area have been progressively restored over the past two years, close to the peak rating seen in 2015. However, it is still significantly lower than the Statewide average (index score of 55).

 Residents aged 50 to 64 years provide the lowest ratings for lobbying (48). While ratings among this cohort increased significantly over the last 12 months, they still remain well below the peak performance rating given in 2015.

Individual service area performance



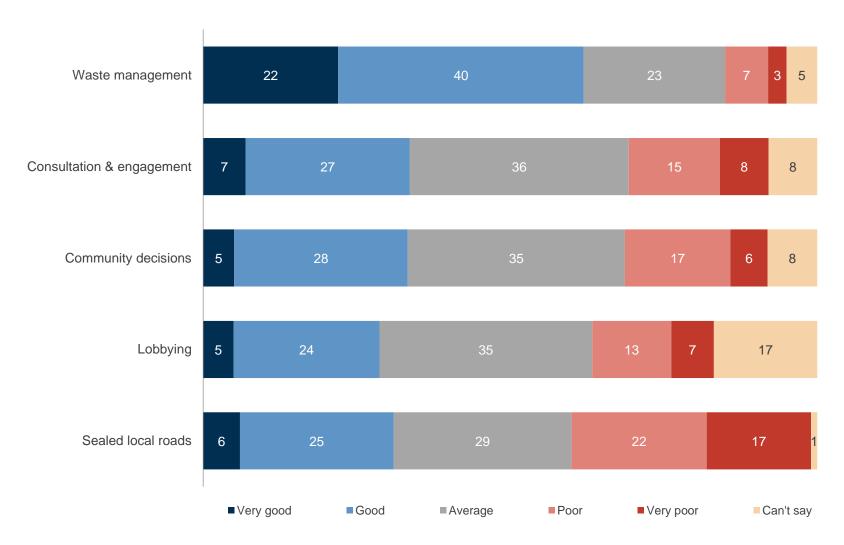
2021 individual service area performance (index scores)



Individual service area performance



2021 individual service area performance (%)





Customer service

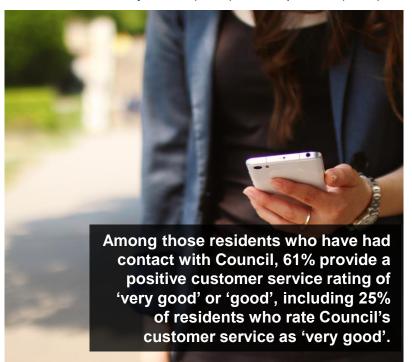
Contact with council and customer service



Contact with council

Almost two in three households (64%) have had contact with Council in the last 12 months. This is significantly lower among residents aged 18 to 34 years (48%). Rate of contact increased by four percentage points, significantly so among residents aged 65 years and over (71%, up 18 percentage points) and those in the East Ward (67%, up 17 percentage points).

Telephone (36%) is the main method of contacting Council, followed by email (21%) and in person (20%).



Customer service

Council's customer service index of 67 marks a threepoint increase on the 2020 result. Customer service is rated in line with the State-wide and Large Rural group averages (index scores of 70 and 68 respectively).

Promisingly, among those who have had contact with Council, a majority (61%) provide a positive customer service rating of 'very good' or 'good'.

 Residents aged 18 to 34 years are the only cohort where customer service ratings declined over the past year, As discussed, rate of contact with Council is significantly lower among this demographic.

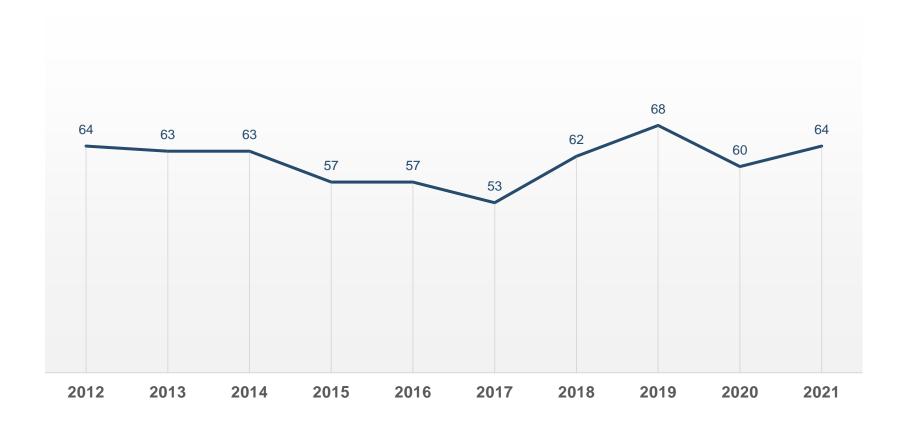
Of note, customer service ratings increased significantly among residents who communicated with council by email (index score of 42 in 2020 and 68 in 2021).

This demonstrates that Council's efforts in attending to queries via email have been effective in bolstering customer service ratings.

Contact with council



2021 contact with council (%) Have had contact



Contact with council



2021 contact with council (%)



Q5a. Have you or any member of your household had any recent contact with Baw Baw Shire Council in any of the following ways?

Base: All respondents. Councils asked state-wide: 27 Councils asked group: 9
Note: Please see Appendix A for explanation of significant differences.

Customer service rating



2021 customer service rating (index scores)



Q5c. Thinking of the most recent contact, how would you rate Baw Baw Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months.

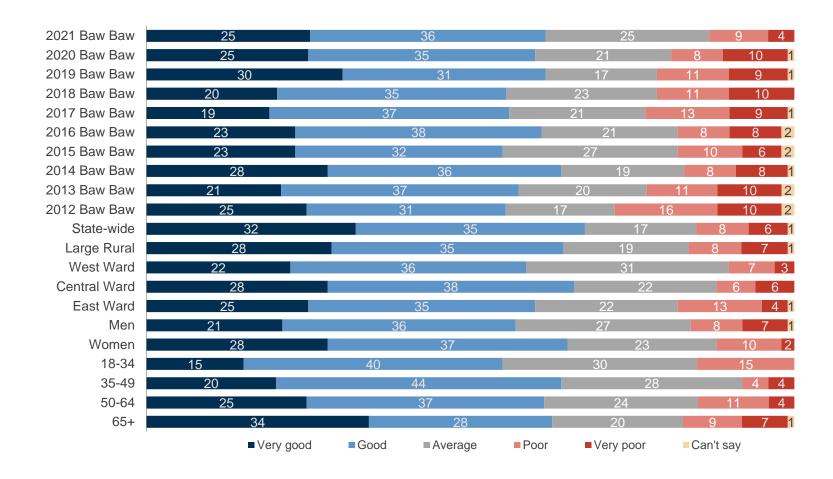
Councils asked state-wide: 66 Councils asked group: 19

Note: Please see Appendix A for explanation of significant differences.

Customer service rating



2021 customer service rating (%)



Method of contact with council



2021 method of contact (%)















In Person

In Writing

By Telephone

By Text Message

By Email

Via Website

By Social Media

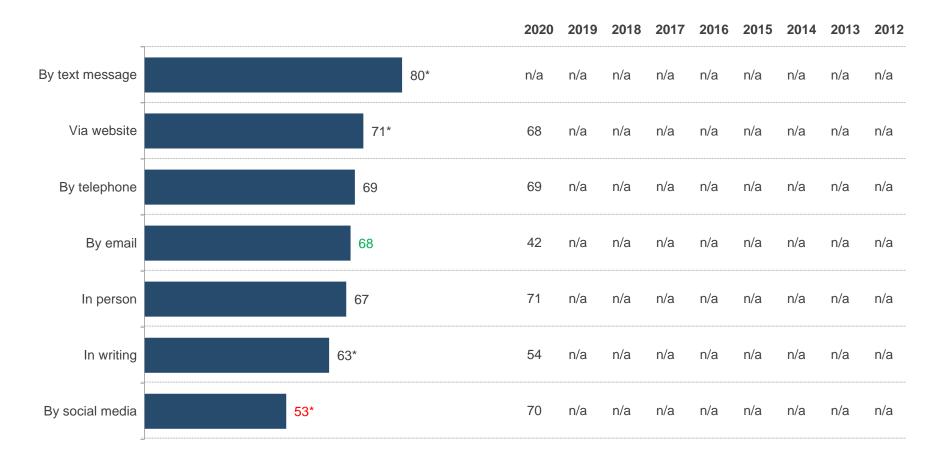


Q5a. Have you or any member of your household had any recent contact with Baw Baw Shire Council in any of the following ways?

Customer service rating by method of last contact



2021 customer service rating (index score by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Baw Baw Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months. Councils asked state-wide: 27 Councils asked group: 9

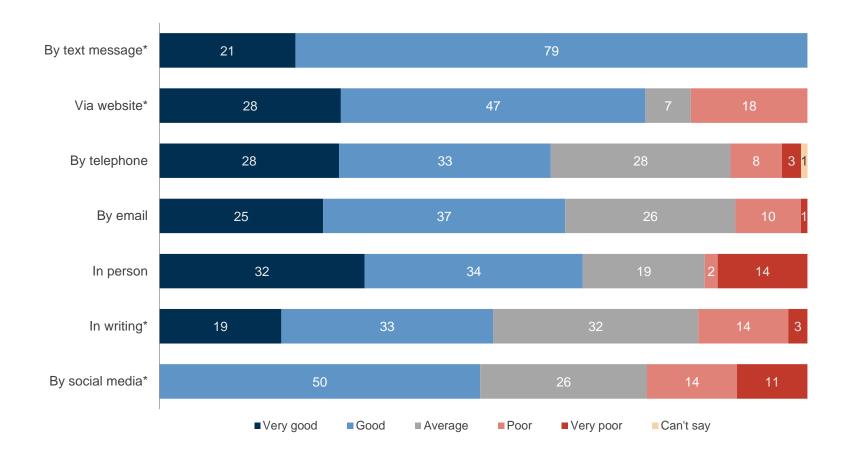
Note: Please see Appendix A for explanation of significant differences.

*Caution: small sample size < n=30

Customer service rating by method of last contact



2021 customer service rating (% by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Baw Baw Shire Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received. Base: All respondents who have had contact with Council in the last 12 months. Councils asked state-wide: 27 Councils asked group: 9

*Caution: small sample size < n=30



Council direction

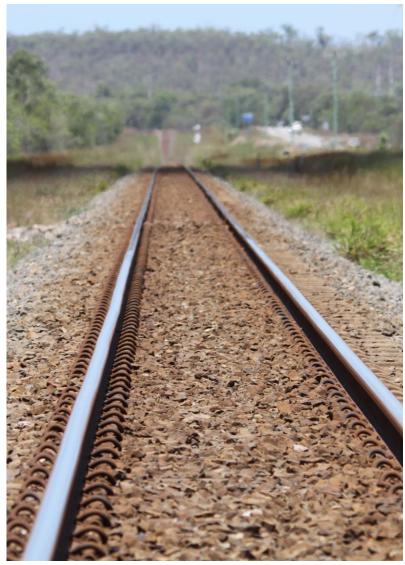
Perceptions of the direction of Baw Baw Shire Council's overall performance have increased significantly, by six index points (index score of 50). This rates in line with the Large Rural Group average but significantly lower than the State-wide average (index scores of 51 and 53 respectively).

Over the last 12 months, a slightly larger proportion of residents believe the direction of Council's overall performance has improved – 14% up two percentage points.

A significantly larger proportion (68%, up nine percentage points) believe it has stayed the same and significantly fewer believe it has deteriorated (14%, down nine percentage points).

- The most satisfied with council direction are West Ward residents and those aged 18 to 34 years.
 Twice as many West Ward residents think Council's overall performance has improved since the last year as those who think it has deteriorated.
- The <u>least</u> satisfied with council direction are Central Ward residents and those aged 65 years and over.
 Twice as many Central Ward residents think Council's overall performance has deteriorated in the last year as those who think it has improved.

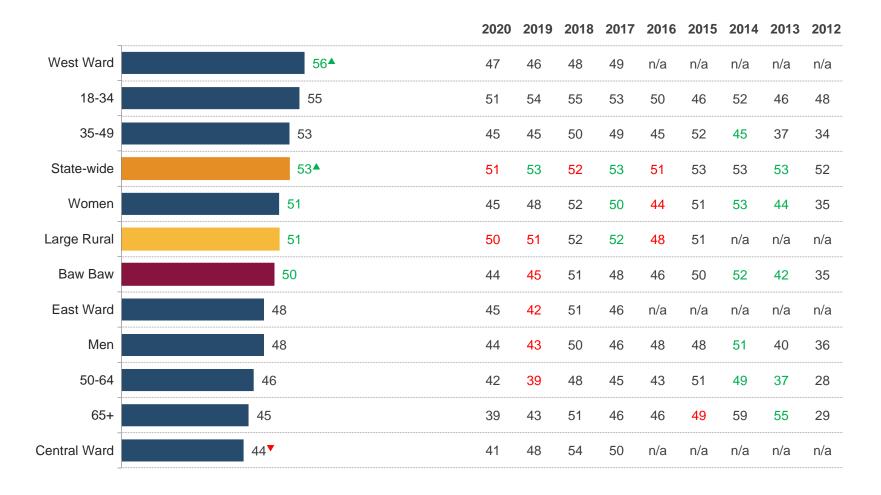




Overall council direction last 12 months



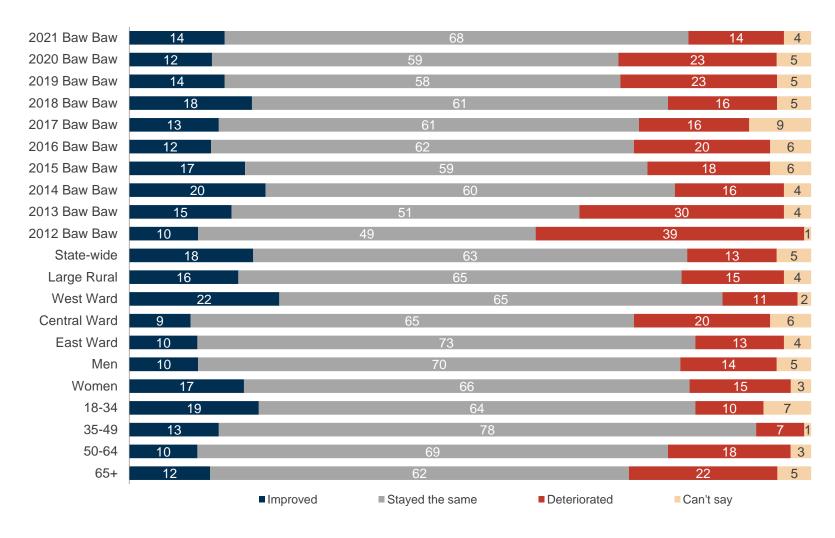
2021 overall council direction (index scores)



Overall council direction last 12 months



2021 overall council direction (%)





Community consultation and engagement performance





2021 consultation and engagement performance (index scores)

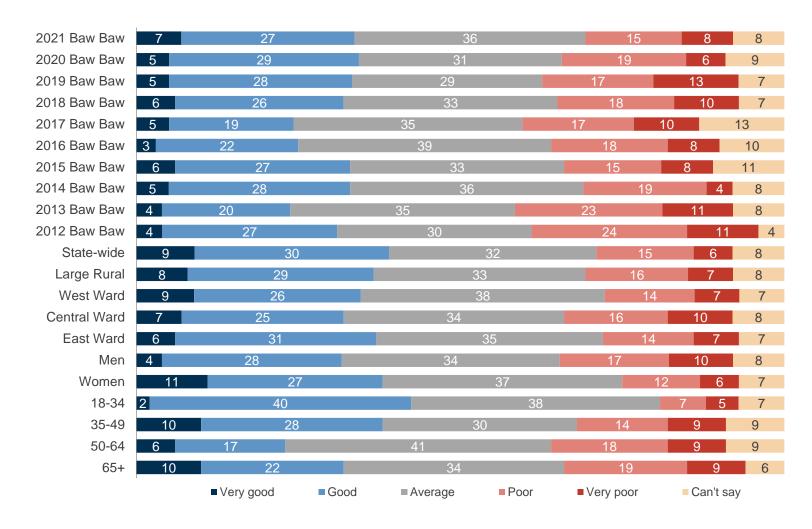


Community consultation and engagement performance





2021 consultation and engagement performance (%)

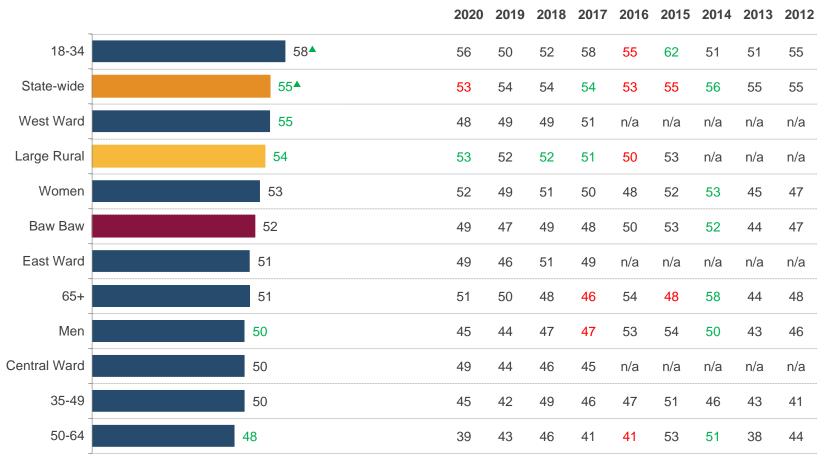


Lobbying on behalf of the community performance





2021 lobbying performance (index scores)

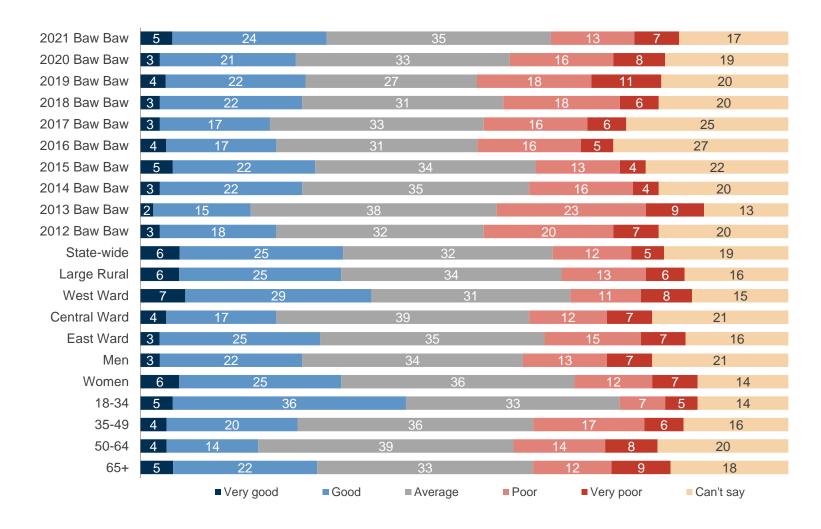


Lobbying on behalf of the community performance





2021 lobbying performance (%)



Decisions made in the interest of the community performance





2021 community decisions made performance (index scores)

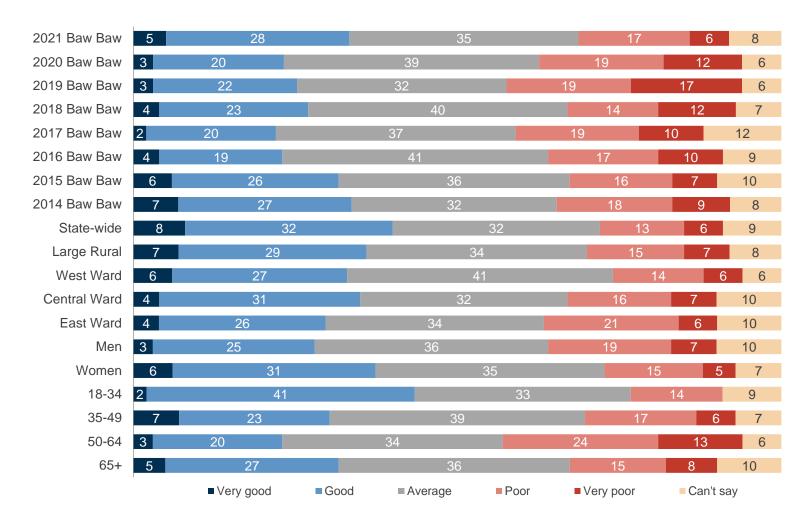


Decisions made in the interest of the community performance





2021 community decisions made performance (%)



The condition of sealed local roads in your area performance





2021 sealed local roads performance (index scores)

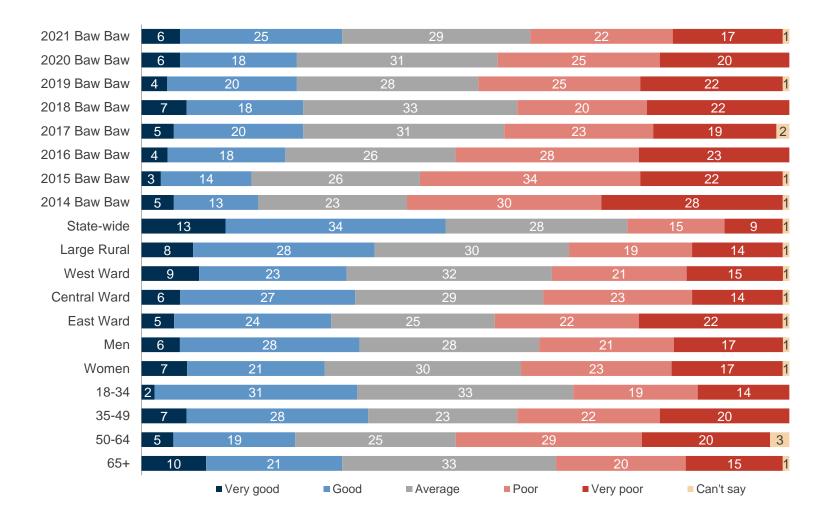


The condition of sealed local roads in your area performance





2021 sealed local roads performance (%)



Waste management performance





2021 waste management performance (index scores)

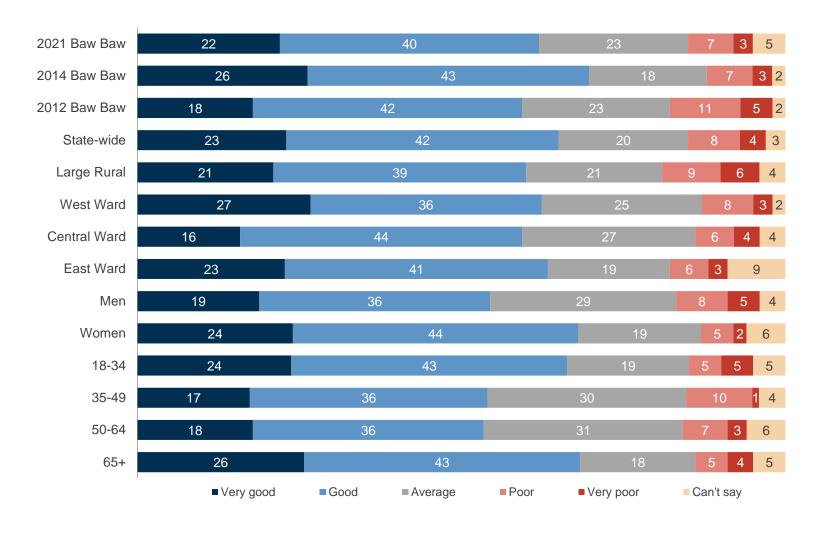


Waste management performance





2021 waste management performance (%)

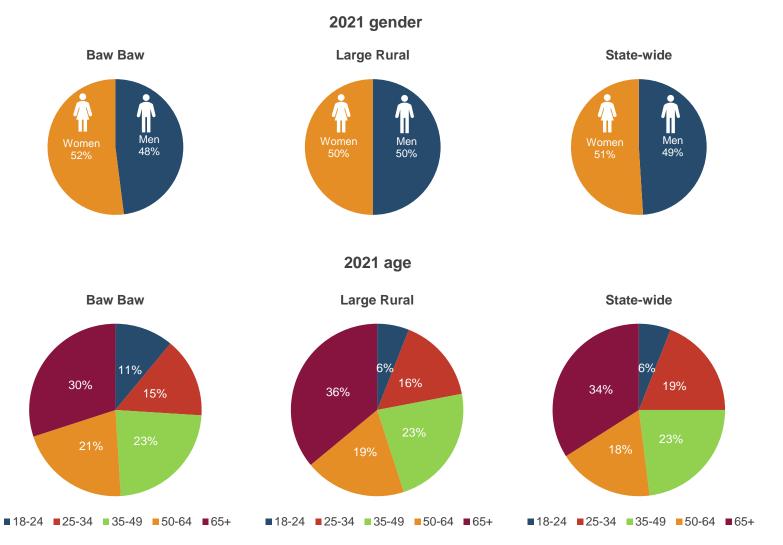




Detailed demographics

Gender and age profile

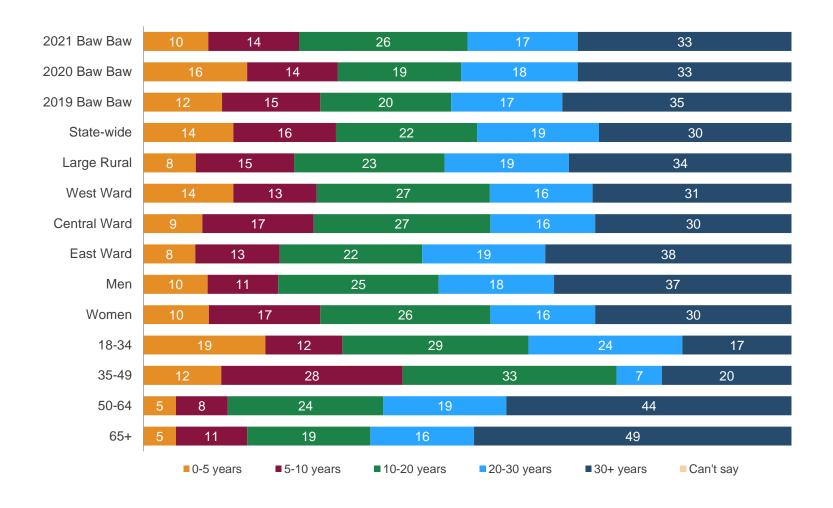




Years lived in area



2021 years lived in area (%)





Appendix A: Index Scores



Index Scores

Many questions ask respondents to rate council performance on a five-point scale, for example, from 'very good' to 'very poor', with 'can't say' also a possible response category. To facilitate ease of reporting and comparison of results over time, starting from the 2012 survey and measured against the statewide result and the council group, an 'Index Score' has been calculated for such measures.

The Index Score is calculated and represented as a score out of 100 (on a 0 to 100 scale), with 'can't say' responses excluded from the analysis. The '% RESULT' for each scale category is multiplied by the 'INDEX FACTOR'. This produces an 'INDEX VALUE' for each category, which are then summed to produce the 'INDEX SCORE', equating to '60' in the following example.

Similarly, an Index Score has been calculated for the Core question 'Performance direction in the last 12 months', based on the following scale for each performance measure category, with 'Can't say' responses excluded from the calculation.

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Very good	9%	100	9
Good	40%	75	30
Average	37%	50	19
Poor	9%	25	2
Very poor	4%	0	0
Can't say	1%		INDEX SCORE 60

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Improved	36%	100	36
Stayed the same	40%	50	20
Deteriorated	23%	0	0
Can't say	1%		INDEX SCORE 56

Appendix A: Margins of error

M

The sample size for the 2021 State-wide Local Government Community Satisfaction Survey for Baw Baw Shire Council was n=400. Unless otherwise noted, this is the total sample base for all reported charts and tables.

The maximum margin of error on a sample of approximately n=400 interviews is +/-4.9% at the 95% confidence level for results around 50%. Margins of error will be larger for any sub-samples. As an example, a result of 50% can be read confidently as falling midway in the range 45.1% - 54.9%.

Maximum margins of error are listed in the table below, based on a population of 41,000 people aged 18 years or over for Baw Baw Shire Council, according to ABS estimates.

Demographic	Actual survey sample size	Weighted base	Maximum margin of error at 95% confidence interval
Baw Baw Shire Council	400	400	+/-4.9
Men	193	193	+/-7.1
Women	207	207	+/-6.8
West Ward	125	132	+/-8.8
Central Ward	140	133	+/-8.3
East Ward	135	134	+/-8.5
18-34 years	42	104	+/-15.3
35-49 years	69	90	+/-11.9
50-64 years	118	84	+/-9.0
65+ years	171	122	+/-7.5

Appendix A: Significant difference reporting notation



Within tables and index score charts throughout this report, statistically significant differences at the 95% confidence level are represented by upward directing green () and downward directing red arrows ().

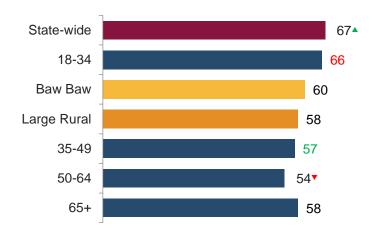
Significance when noted indicates a significantly higher or lower result for the analysis group in comparison to the 'Total' result for the council for that survey question for that year. Therefore in the example below:

- The state-wide result is significantly higher than the overall result for the council.
- The result among 50-64 year olds is significantly lower than for the overall result for the council.

Further, results shown in green and red indicate significantly higher or lower results than in 2020. Therefore in the example below:

- The result among 35-49 year olds in the council is significantly higher than the result achieved among this group in 2020.
- The result among 18-34 year olds in the council is significantly lower than the result achieved among this group in 2020.

2021 overall performance (index scores) (example extract only)



Appendix A: Index score significant difference calculation



The test applied to the Indexes was an Independent Mean Test, as follows:

Z Score =
$$(\$1 - \$2) / Sqrt ((\$5^2 / \$3) + (\$6^2 / \$4))$$

Where:

- \$1 = Index Score 1
- \$2 = Index Score 2
- \$3 = unweighted sample count 1
- \$4 = unweighted sample count 2
- \$5 = standard deviation 1
- \$6 = standard deviation 2

All figures can be sourced from the detailed cross tabulations.

The test was applied at the 95% confidence interval, so if the Z Score was greater than +/- 1.954 the scores are significantly different.



Appendix B: Further project information

Appendix B: Further information



Further information about the report and explanations about the State-wide Local Government Community Satisfaction Survey can be found in this section including:

- · Background and objectives
- · Analysis and reporting
- Glossary of terms

Detailed survey tabulations

Detailed survey tabulations are available in supplied Excel file.

Contacts

For further queries about the conduct and reporting of the 2021 State-wide Local Government Community Satisfaction Survey, please contact JWS Research on

(03) 8685 8555 or via email: admin@jwsresearch.com

Appendix B: Survey methodology and sampling

The 2021 results are compared with previous years, as detailed below:

- 2020, n=400 completed interviews, conducted in the period of 30th January 22nd March.
- 2019, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2018, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2017, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2016, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2015, n=400 completed interviews, conducted in the period of 1st February – 30th March.
- 2014, n=400 completed interviews, conducted in the period of 31st January – 11th March.
- 2013, n=400 completed interviews, conducted in the period of 1st February – 24th March.
- 2012, n=400 completed interviews, conducted in the period of 18th May – 30th June.

Minimum quotas of gender within age groups were applied during the fieldwork phase. Post-survey weighting was then conducted to ensure accurate representation of the age and gender profile of the Baw Baw Shire Council area.

Any variation of +/-1% between individual results and net scores in this report or the detailed survey tabulations is due to rounding. In reporting, '—' denotes not mentioned and '0%' denotes mentioned by less than 1% of respondents. 'Net' scores refer to two or more response categories being combined into one category for simplicity of reporting.

This survey was conducted by Computer Assisted Telephone Interviewing (CATI) as a representative random probability survey of residents aged 18+ years in Baw Baw Shire Council.

Survey sample matched to the demographic profile of Baw Baw Shire Council as determined by the most recent ABS population estimates was purchased from an accredited supplier of publicly available phone records, including up to 60% mobile phone numbers to cater to the diversity of residents within Baw Baw Shire Council, particularly younger people.

A total of n=400 completed interviews were achieved in Baw Baw Shire Council. Survey fieldwork was conducted in the period of 19th February – 5th March, 2021.

Appendix B: Analysis and reporting



All participating councils are listed in the State-wide report published on the DELWP website. In 2021, 66 of the 79 Councils throughout Victoria participated in this survey. For consistency of analysis and reporting across all projects, Local Government Victoria has aligned its presentation of data to use standard council groupings. Accordingly, the council reports for the community satisfaction survey provide analysis using these standard council groupings. Please note that councils participating across 2012-2021 vary slightly.

Council Groups

Baw Baw Shire Council is classified as a Large Rural council according to the following classification list:

 Metropolitan, Interface, Regional Centres, Large Rural & Small Rural.

Councils participating in the Large Rural group are:

 Bass Coast, Baw Baw, Campaspe, Colac Otway, Corangamite, Glenelg, Golden Plains, Macedon Ranges, Mitchell, Moira, Moorabool, Mount Alexander, Moyne, South Gippsland, Southern Grampians, Surf Coast, Swan Hill and Wellington. Wherever appropriate, results for Baw Baw Shire Council for this 2021 State-wide Local Government Community Satisfaction Survey have been compared against other participating councils in the Large Rural group and on a state-wide basis. Please note that council groupings changed for 2015, and as such comparisons to council group results before that time can not be made within the reported charts.

Appendix B: 2012 survey revision

W

The survey was revised in 2012. As a result:

- The survey is now conducted as a representative random probability survey of residents aged 18 years or over in local councils, whereas previously it was conducted as a 'head of household' survey.
- As part of the change to a representative resident survey, results are now weighted post survey to the known population distribution of Baw Baw Shire Council according to the most recently available Australian Bureau of Statistics population estimates, whereas the results were previously not weighted.
- The service responsibility area performance measures have changed significantly and the rating scale used to assess performance has also changed.

As such, the results of the 2012 State-wide Local Government Community Satisfaction Survey should be considered as a benchmark. Please note that comparisons should not be made with the State-wide Local Government Community Satisfaction Survey results from 2011 and prior due to the methodological and sampling changes. Comparisons in the period 2012-2021 have been made throughout this report as appropriate.

Appendix B: Core, optional and tailored questions



Core, optional and tailored questions

Over and above necessary geographic and demographic questions required to ensure sample representativeness, a base set of questions for the 2021 State-wide Local Government Community Satisfaction Survey was designated as 'Core' and therefore compulsory inclusions for all participating Councils.

These core questions comprised:

- Overall performance last 12 months (Overall performance)
- Value for money in services and infrastructure (Value for money)
- Contact in last 12 months (Contact)
- Rating of contact (Customer service)
- Overall council direction last 12 months (Council direction)
- Community consultation and engagement (Consultation)
- Decisions made in the interest of the community (Making community decisions)
- Condition of sealed local roads (Sealed local roads)
- · Waste management

Reporting of results for these core questions can always be compared against other participating councils in the council group and against all participating councils state-wide. Alternatively, some questions in the 2021 State-wide Local Government Community Satisfaction Survey were optional. Councils also had the ability to ask tailored questions specific only to their council.

Appendix B: Analysis and reporting

Reporting

Every council that participated in the 2021 State-wide Local Government Community Satisfaction Survey receives a customised report. In addition, the state government is supplied with this State-wide summary report of the aggregate results of 'Core' and 'Optional' questions asked across all council areas surveyed, which is available at:

https://www.localgovernment.vic.gov.au/our-programs/council-community-satisfaction-survey

Tailored questions commissioned by individual councils are reported only to the commissioning council and not otherwise shared unless by express written approval of the commissioning council.

Appendix B: Glossary of terms



Core questions: Compulsory inclusion questions for all councils participating in the CSS.

CSS: 2021 Victorian Local Government Community Satisfaction Survey.

Council group: One of five classified groups, comprising: metropolitan, interface, regional centres, large rural and small rural.

Council group average: The average result for all participating councils in the council group.

Highest / lowest: The result described is the highest or lowest result across a particular demographic subgroup e.g. men, for the specific question being reported. Reference to the result for a demographic sub-group being the highest or lowest does not imply that it is significantly higher or lower, unless this is specifically mentioned.

Index score: A score calculated and represented as a score out of 100 (on a 0 to 100 scale). This score is sometimes reported as a figure in brackets next to the category being described, e.g. men 50+ (60).

Optional questions: Questions which councils had an option to include or not.

Percentages: Also referred to as 'detailed results', meaning the proportion of responses, expressed as a percentage.

Sample: The number of completed interviews, e.g. for a council or within a demographic sub-group.

Significantly higher / lower: The result described is significantly higher or lower than the comparison result based on a statistical significance test at the 95% confidence limit. If the result referenced is statistically higher or lower then this will be specifically mentioned, however not all significantly higher or lower results are referenced in summary reporting.

State-wide average: The average result for all participating councils in the State.

Tailored questions: Individual questions tailored by and only reported to the commissioning council.

Weighting: Weighting factors are applied to the sample for each council based on available age and gender proportions from ABS census information to ensure reported results are proportionate to the actual population of the council, rather than the achieved survey sample.

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